

## **The Role of E-HRM in Recruitment, Selection & Training with respect to selective service industries**

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### **ABSTRACT**

*This research was undertaken with the objectives of studying the HRM activities in relation to recruitment, selection & training in selected Service Industries of Nashik City, exploring the extent of E-HRM practices, focusing on recruitment, selection and training practices being implemented in the Service Industries of Nashik City, studying the drivers that are perceived to be for E-HRM practices in recruitment, selection and training process and the perceived barriers for the implementation of E-HR recruitment, selection and training practices, and analyzing the outcomes of E-HRM practices. Before the full-fledged study was undertaken a literature review was carried. This paper presents the literature review.*

**Keywords:** E-HRM, Literature Review, Recruitment, Selection and Training process

### **INTRODUCTION:**

The rapid development of the internet and information technology during the last decade has enhanced the adoption of e-HRM. E-HRM is the application that enables easy interactions between the employees and the employer. The basic objective of this chapter is to research topics such as the concept of e-HRM, recruitment, selection, training, drivers, and barriers of e-HRM, and so forth. The processing and transmission of digitized HR information is called e-HRM (Electronic Human Resource Management). It stores information regarding payroll, employee personal data, performance management, training, recruitment, and strategic orientation.

### **OBJECTIVES OF LITERATURE REVIEW:**

The literature review was carried with the following objectives –

- a) To review literature on the concept of e-HRM
- b) To review literature on Recruitment, Selection & Training
- c) To review literature on Drivers and Barriers of e-HRM

### **LITERATURE REVIEW:**

#### **Concept of e-HRM:**

Ahmed et al., (2019) reveals insight into the idea of Human Resource executives. In that, the authors have endeavored to underline a portion of the significant advancements in the field of HRM. The article explains the development from HRM to E-HRM and why it is getting unavoidable for organizations to comprehend and acknowledge it.

In their research by Galanaki et al., (2019), the authors talk of a configuration methodology and means to give

methodical information on which designs of e-HRM appropriation really exist at the worldwide level.

This examination by Iqbal et al., (2019) looks to investigate the gaps offered by e-HRM practices. The reason for this paper is to inspect the effect of operational, social, and groundbreaking e-HRM practices on firm results by joining HRM administration quality as a representative esteem making factor.

The results of the observational examination by Ravarini et al., (2019) show that the applied structure empowers the advancement of a Hellenic association and they feature that, to manage such turn of events, a focal job is played by electronic human resource management (e-HRM), characterized as far as HRM measures, programming stages, and hierarchical culture.

According to Shukla et al., (2019), E-HRM endeavors to actualize all the operational exercises that HRM is worried about, with the assistance of innovative instruments in a quick and precise manner.

According to Ziebell et al., (2019), as the digitization of HR measures in companies keeps on expanding, simultaneously, the fundamental technical premise is likewise creating at a quick pace.

This examination by Shahreki et al., (2019) investigates the relationships between electronic human resource management (e-HRM) and employee efficiency in private companies, with generic trust being the mediating variable.

As per Anjala et al., (2019), the organizations in the 21st century are encouraged with successful accomplishment of hierarchical goals with the technology in smoothing the Human Resource Management (HRM) work as presentation of electronic Human Resource Management (e-HRM) to the management circle.

The current examination by Khashman et al., (2019) is expected to give investigation of the immediate and indirect relationships between (E-HRM) systems and authoritative development through information store as a mediating construct.

### **Recruitment, Selection & Training:**

A study by Khashman et al., (2019) argues that the utilization of data and correspondence advances has upset e-recruitment and selection work in numerous associations, particularly changing it into an autonomous cycle of sourcing and assessing applicants.

According to Mira et al., (2019), Saudi Ports, is probably the busiest seaport on the planet and the greatest ports in the Middle East, which is confronting difficulties from various ports, for example, Salalah and Dubai ports particularly in the load area, which can deliver their cargoes and merchandise in a brief timeframe with no clog of stock.

This investigation by Manzoor et al., (2019) endeavors to examine the function of sustainable Human Resource Management (HRM) practices on job execution and incorporates training as a mediator variable to additionally assess the relationship among HRM practices and representative's job performance.

In a study, Otoo et al., (2019), argues that the reason for this paper is to examine the intervening function of worker abilities in the connection between human resource management (HRM) practices and hierarchical performance.

This examination by Bendusa et al., (2019), targets investigating the effect of Human Resource Management (HRM) practices and e-HRM usage on the representative performance in IndoWorld organization in Indonesia.

According to Charumathi et al., (2019), the counseling business in India is developing at a quick pace and taking off new tallness all over the world. Presently, it is needed to make an activity arrangement to utilize the spectacular likely accessible for development of the counseling market. The reason for this paper by Mishra et al., (2019), is to give a system to comprehend and anticipate factors influencing the reception of e-enlistment practices in associations. By drawing up hypothetical information in human resource management (HRM) and data innovation (IT), a system is built up that portrays the empowering influences and result for the adoption of e-enrollment.

In a study, Alsaadat et al., (2019), argues that the HR executives has changed drastically in ongoing decades. It was once generally a regulatory capacity zeroed in on everyday duties, for example, representative enlisting and determination and managing worker benefits. Changing work economic situations and new business thinking call for HR business methodologies that incorporate selecting and holding the ideal individuals, just as giving moral and social authority. In a study, Krstev et al., (2019) states that Human resource records incorporate all the exercises that chiefs attempt to pull in and hold representatives and guarantee that they perform elevated level work and add to the accomplishment of authoritative objectives.

In their work, Perrault et al., (2019) write that representatives are regularly uninformed of most of advantages accessible to them. At a huge mid-western association, another program utilizes relational friend influencers - Benefits Ambassadors - to educate representatives pretty much all advantages advertised.

According to Reddy et al., (2019), the consequences of Partial Least Square Path Modeling (PLS-PM) have

demonstrated that Out of the five HRM practices, Two HRM practices viz., Recruitment and Selection, Training and Development are discovered to be critical indicators of authoritative performance.

### Drivers and Barriers of e-HRM:

According to Hamad et al., (2019), the primary purpose of this investigation is distinguishing most powerful determinants that are identified with administrative choice for adjusting E-HRM based distributed computing framework for medical care association.

A study by Ziebell et al., (2019) states that as the digitization of HR measures in organizations keeps on expanding, simultaneously, the basic specialized premise is likewise creating at a quick pace.

Etukudo et al., (2019) argue that, the utilization of investigation in human resource (HR) management has demonstrated fruitful in improving organization performance by lessening workforce costs, improving the nature of recruitment, improving ability management and worker commitment, and by and large improving efficiency.

A study by Boakye et al., (2019) state that viably overseeing human capital is exceptionally basic to associations today. This has key ramifications for organizations that need to increase competitive advantage over others. HR investigation is increasing broad consideration in organizations with the objective of expanding their intensity.

### Key observations and research gap:

There are several studies globally on the concept of e-HRM. Moreover, there is ample research available on Recruitment, Selection and Training. Further, there are many investigations on the drivers and barriers to e-HRM. Our study is however unique, which probes these concepts in the context of service industry in Nasik.

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